PFAC Annual Report Form

Health Care For All (HCFA) is a Massachusetts nonprofit consumer advocacy organization working to create a health care system that provides comprehensive, affordable, accessible and culturally competent care to everyone, especially the most vulnerable among us. HCFA works to achieve this mission though advocacy, education, direct service to consumers and collaboration with partners and consumers to develop strategies that empower the patient voice in improving the health care system.

- **Why complete an annual report for my PFAC?**
  Under Massachusetts law, hospital-wide PFACs are required to write annual reports by October 1st each year. These reports must be made available to members of the public upon request. As in past years, HCFA is requesting a copy of each report and submitted reports will be posted on HCFA’s website, [www.hcfama.org](http://www.hcfama.org). HCFA recommends using this template to assist with information collection, as well as the reporting of key activities and milestones.

- **What will happen with my report and how will HCFA use it?**
  We recognize the importance of sharing of information across PFACs. Each year, we
  - make individual reports available online
  - share the data so that PFACs can learn about what other groups are doing
  - Communicate with the Department of Public Health about report collection

- **Who can I contact with questions?**
  - Please contact us at [PFAC@hcfama.org](mailto:PFAC@hcfama.org) or call us at 617-275-2982.

If you wish to use this Word document or any other form, please email it to [PFAC@hcfama.org](mailto:PFAC@hcfama.org).

Reports should be completed by October 1, 2017.
Section 1: General Information

1. Hospital Name: Lowell General Hospital

NOTE: Massachusetts law requires every hospital to make a report about its PFAC publicly available. HCFA strongly encourages you to fill out a separate template for the hospital-wide PFAC at each individual hospital.

2a. Which best describes your PFAC?

☒ We are the only PFAC at a single hospital – skip to #3 below
☐ We are a PFAC for a system with several hospitals – skip to #2C below
☐ We are one of multiple PFACs at a single hospital
☐ We are one of several PFACs for a system with several hospitals – skip to #2C below
☐ Other (Please describe: ____________________________________________________________)

2b. Will another PFAC at your hospital also submit a report?

☐ Yes
☒ No
☐ Don’t know

2c. Will another hospital within your system also submit a report?

☐ Yes
☒ No
☐ Don’t know

3. Staff PFAC Co-Chair Contact:

2a. Name and Title: Cece Lynch
2b. Email: Cecelia.Lynch@lowellgeneral.org
2c. Phone: (978) 937 6000
☒ Not applicable

4. Patient/Family PFAC Co-Chair Contact:

3a. Name and Title: Ann Marie Crafts
3b. Email: annmariecrafts@comcast.net
3c. Phone: 978-761-3024
☐ Not applicable

5. Is the Staff PFAC Co-Chair also the Staff PFAC Liaison/Coordinator?

☐ Yes – skip to #7 (Section 1) below
☐ No – describe below in #6
6. Staff PFAC Liaison/Coordinator Contact:
   6a. Name and Title: Colin Rice, Patient Experience Director
   6b. Email: colin.rice@lowellgenerall.org
   6c. Phone: (978) 937 6000
   ☐ Not applicable

Section 2: PFAC Organization

7. This year, the PFAC recruited new members through the following approaches (check all that apply):
   ☐ Case managers/care coordinators
   ☐ Community based organizations
   ☐ Community events
   ☐ Facebook, Twitter, and other social media
   ☐ Hospital banners and posters
   ☐ Hospital publications
   ☐ Houses of worship/religious organizations
   ☐ Patient satisfaction surveys
   ☐ Promotional efforts within institution to patients or families
   ☐ Promotional efforts within institution to providers or staff
   ☐ Recruitment brochures
   ☐ Word of mouth/through existing members
   ☐ Other (Please describe: __________________________________________________________)
   ☒ N/A – we did not recruit new members in FY 2017

8. Total number of staff members on the PFAC: 5

9. Total number of patient or family member advisors on the PFAC: 16

10. The name of the hospital department supporting the PFAC is: Patient Experience

11. The hospital position of the PFAC Staff Liaison/Coordinator is: Director of Patient Experience

12. The hospital provides the following for PFAC members to encourage their participation in meetings (check all that apply):
   ☐ Annual gifts of appreciation
   ☐ Assistive services for those with disabilities
   ☒ Conference call phone numbers or “virtual meeting” options
   ☒ Meetings outside 9am-5pm office hours
   ☒ Parking, mileage, or meals
   ☐ Payment for attendance at annual PFAC conference
   ☐ Payment for attendance at other conferences or trainings
☐ Provision/reimbursement for child care or elder care
☐ Stipends
☐ Translator or interpreter services
☒ Other (Please describe: Meals)
☐ N/A

Section 3: Community Representation

The PFAC regulations require that patient and family members in your PFAC be “representative of the community served by the hospital.” If you are not sure how to answer the following questions, contact your community relations office or check “don’t know.”

13. Our hospital’s catchment area is geographically defined as: Greater Lowell/Merrimack Valley
☐ Don’t know

14. Tell us about racial and ethnic groups in these areas (please provide percentages; if you are unsure of the percentages check “don’t know”):

<table>
<thead>
<tr>
<th>RACE</th>
<th>ETHNICITY</th>
</tr>
</thead>
<tbody>
<tr>
<td>% American Indian or</td>
<td>% Hispanic, Latino, or Spanish origin</td>
</tr>
<tr>
<td>Alaska Native</td>
<td></td>
</tr>
<tr>
<td>% Asian</td>
<td></td>
</tr>
<tr>
<td>% Black or African</td>
<td></td>
</tr>
<tr>
<td>American</td>
<td></td>
</tr>
<tr>
<td>% Native Hawaiian</td>
<td></td>
</tr>
<tr>
<td>or other Pacific</td>
<td></td>
</tr>
<tr>
<td>Islander</td>
<td></td>
</tr>
<tr>
<td>% White</td>
<td></td>
</tr>
<tr>
<td>% Other</td>
<td></td>
</tr>
</tbody>
</table>

14a. Our defined catchment area
6.81 1.67 87.81  ☐ Don’t know

14b. Patients the hospital provided care to in FY 2017
9.27 3.48 71  ☐ Don’t know

14c. The PFAC patient and family advisors in FY 2017
 ☐ Don’t know
15. Tell us about languages spoken in these areas (please provide percentages; if you are unsure of the percentages select “don’t know”):

<table>
<thead>
<tr>
<th>Limited English Proficiency (LEP)</th>
<th>%</th>
</tr>
</thead>
<tbody>
<tr>
<td>15a. Patients the hospital provided care to in FY 2017</td>
<td>☒ Don’t know</td>
</tr>
<tr>
<td>15b. PFAC patient and family advisors in FY2017</td>
<td>0%</td>
</tr>
</tbody>
</table>

15c. What percentage of patients that the hospital provided care to in FY 2017 spoke the following as their primary language?

<table>
<thead>
<tr>
<th>%</th>
</tr>
</thead>
<tbody>
<tr>
<td>Spanish</td>
</tr>
<tr>
<td>Portuguese</td>
</tr>
<tr>
<td>Chinese</td>
</tr>
<tr>
<td>Haitian Creole</td>
</tr>
<tr>
<td>Vietnamese</td>
</tr>
<tr>
<td>Russian</td>
</tr>
<tr>
<td>French</td>
</tr>
<tr>
<td>Mon-Khmer/Cambodian</td>
</tr>
<tr>
<td>Italian</td>
</tr>
<tr>
<td>Arabic</td>
</tr>
<tr>
<td>Albanian</td>
</tr>
<tr>
<td>Cape Verdean</td>
</tr>
</tbody>
</table>

☒ Don’t know
15d. In FY 2017, what percentage of PFAC patient and family advisors spoke the following as their primary language?

<table>
<thead>
<tr>
<th>Language</th>
<th>%</th>
</tr>
</thead>
<tbody>
<tr>
<td>Spanish</td>
<td></td>
</tr>
<tr>
<td>Portuguese</td>
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<tr>
<td>Chinese</td>
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<td>Haitian Creole</td>
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<td>Italian</td>
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</tr>
<tr>
<td>Arabic</td>
<td></td>
</tr>
<tr>
<td>Albanian</td>
<td></td>
</tr>
<tr>
<td>Cape Verdean</td>
<td></td>
</tr>
</tbody>
</table>

☐ Don’t know

16. The PFAC is undertaking the following activities to ensure appropriate representation of our membership in comparison to our patient population or catchment area:

__________________________________________________________________________
Continued…
Section 4: PFAC Operations

17. Our process for developing and distributing agendas for the PFAC meetings (choose):

☐ Staff develops the agenda and sends it out prior to the meeting
☐ Staff develops the agenda and distributes it at the meeting
☐ PFAC members develop the agenda and send it out prior to the meeting
☐ PFAC members develop the agenda and distribute it at the meeting
☒ PFAC members and staff develop agenda together and send it out prior to the meeting. (Please describe below in #17a)
☐ PFAC members and staff develop agenda together and distribute it at the meeting. (Please describe below in #17a)
☐ Other process (Please describe below in #17b)
☐ N/A – the PFAC does not use agendas

17a. If staff and PFAC members develop the agenda together, please describe the process:

Prior to the meeting the Chair, Co-Chair, and Coordinators discuss potential agenda items, and then send them out the committee prior to the meeting

17b. If other process, please describe:

________________________________________________________________________
________________________________________________________________________

18. The PFAC goals and objectives for 2017 were: (check the best choice):

☐ Developed by staff alone
☐ Developed by staff and reviewed by PFAC members
☒ Developed by PFAC members and staff
☐ N/A – we did not have goals for FY 2017 – Skip to #20

19. The PFAC had the following goals and objectives for 2017:

See accomplishments_________________________________________________________________
_________________________________________________________________

20. Please list any subcommittees that your PFAC has established:

_________ n/a ________________________________________________
_________________________________________________________________

21. How does the PFAC interact with the hospital Board of Directors (check all that apply):
☐ PFAC submits annual report to Board
☒ PFAC submits meeting minutes to Board
☐ Action items or concerns are part of an ongoing “Feedback Loop” to the Board
☐ PFAC member(s) attend(s) Board meetings
☐ Board member(s) attend(s) PFAC meetings
☐ PFAC member(s) are on board-level committee(s)
☒ Other (Please describe: Cecelia Lynch attends PFAC and the Board
☐ N/A – the PFAC does not interact with the Hospital Board of Directors

22. Describe the PFAC’s use of email, listservs, or social media for communication:

We e-mail all members through a listserv (using personal email addresses for the convenience of the members) with the agenda, presentations, minutes, or any other materials. We also have a PFAC email address (PFAC@lowellgenearl.org) that serves as a method of contact for community members or hospital staff. This e-mail address is linked to the co-chairs, so any emails that are received, are reviewed by the co-chairs and brought forth to the PFAC for discussion as deemed necessary.

☐ N/A – We don’t communicate through these approaches

Section 5: Orientation and Continuing Education

23. Number of new PFAC members this year: ___

24. Orientation content included (check all that apply):
☒ “Buddy program” with experienced members
☐ Check-in or follow-up after the orientation
☐ Concepts of patient- and family-centered care (PFCC)
☒ General hospital orientation
☐ Health care quality and safety
☒ History of the PFAC
☒ Hospital performance information
☐ Immediate “assignments” to participate in PFAC work
☐ Information on how PFAC fits within the organization’s structure
☐ In-person training
☐ Massachusetts law and PFACs
☒ Meeting with hospital staff
☐ Patient engagement in research
☒ PFAC policies, member roles and responsibilities
☐ Skills training on communication, technology, and meeting preparation
☐ Other (Please describe below in #24a)
☐ N/A – the PFAC members do not go through a formal orientation process

24a. If other, describe:

________________________________________________________________________
________________________________________________________________________

25. The PFAC received training on the following topics:
☐ Concepts of patient- and family-centered care (PFCC)
☐ Health care quality and safety measurement
☐ Health literacy
☐ A high-profile quality issue in the news in relation to the hospital (e.g. simultaneous surgeries, treatment of VIP patients, mental/behavioral health patient discharge, etc.)
☐ Hospital performance information
☐ Patient engagement in research
☐ Types of research conducted in the hospital
☐ Other (Please describe below in #25a)
☐ N/A – the PFAC did not receive training

25a. If other, describe:

________________________________________________________________________
________________________________________________________________________
26. The five greatest accomplishments of the PFAC were:

<table>
<thead>
<tr>
<th>Accomplishment</th>
<th>Idea came from (choose one)</th>
<th>PFAC role can be best described as (choose one)</th>
</tr>
</thead>
<tbody>
<tr>
<td>26a. Accomplishment 1: <strong>MHA Community Needs</strong> – provided feedback regarding MHA’s Community Needs study.</td>
<td>☒ Patient/family advisors of the PFAC ☐ Department, committee, or unit that requested PFAC input</td>
<td>☐ Being informed about topic ☒ Providing feedback or perspective ☒ Discussing and influencing decisions/agenda ☐ Leading/co leading</td>
</tr>
<tr>
<td>26b. Accomplishment 2: <strong>Admission Packet</strong> – provided feedback to updated version of the Admission packet</td>
<td>☐ Patient/family advisors of the PFAC ☒ Department, committee, or unit that requested PFAC input</td>
<td>☒ Being informed about topic ☒ Providing feedback or perspective ☒ Discussing and influencing decisions/agenda ☐ Leading/co leading</td>
</tr>
<tr>
<td>26c. Accomplishment 3: <strong>Discharge Education</strong> – provided feedback regarding the information needed for the Discharge education process.</td>
<td>☐ Patient/family advisors of the PFAC ☒ Department, committee, or unit that requested PFAC input</td>
<td>☒ Being informed about topic ☒ Providing feedback or perspective ☒ Discussing and influencing decisions/agenda ☐ Leading/co leading</td>
</tr>
<tr>
<td>26d. Accomplishment 4: <strong>Diabetes Center signage</strong> – helped increase the promotion of services by identifying the need for additional signage.</td>
<td>☒ Patient/family advisors of the PFAC ☐ Department, committee, or unit that requested PFAC input</td>
<td>☐ Being informed about topic ☒ Providing feedback or perspective ☒ Discussing and influencing decisions/agenda ☐ Leading/co leading</td>
</tr>
<tr>
<td>26e. Accomplishment 5: <strong>Discharge Lounge</strong> – provided input into Discharge Lounge proposal.</td>
<td>☒ Patient/family advisors of the PFAC ☐ Department, committee, or unit that requested PFAC input</td>
<td>☐ Being informed about topic ☒ Providing feedback or perspective ☒ Discussing and influencing decisions/agenda ☐ Leading/co leading</td>
</tr>
</tbody>
</table>
26f. Accomplishment 6: Policy Review - reviewed Handicap Parking and Visitor policies to see if any additional changes needed to be made.

| Patient/family advisors of the PFAC (YES) | Department, committee, or unit that requested PFAC input (YES) | Being informed about topic (YES) | Providing feedback or perspective (YES) | Discussing and influencing decisions/agenda (YES) | Leading/co leading |

26g. Accomplishment 7: Lowell General Website – reviewed proposed changes for new website and provided feedback.

| Patient/family advisors of the PFAC | Department, committee, or unit that requested PFAC input (YES) | Being informed about topic (YES) | Providing feedback or perspective (YES) | Discussing and influencing decisions/agenda (YES) | Leading/co leading |

27. The five greatest challenges the PFAC had in FY 2017:

27a. Challenge 1: Recruiting members

27b. Challenge 2:

27c. Challenge 3:

27d. Challenge 4:

27e. Challenge 5:

☐ N/A – we did not encounter any challenges in FY 2017
28. The PFAC members serve on the following hospital-wide committees, projects, task forces, work groups, or Board committees:

☐ Behavioral Health/Substance Use  
☐ Bereavement  
☐ Board of Directors  
☐ Care Transitions  
☐ Code of Conduct  
☐ Community Benefits  
☐ Critical Care  
☐ Culturally Competent Care  
☐ Discharge Delays  
☐ Diversity & Inclusion  
☐ Drug Shortage  
☐ Eliminating Preventable Harm  
☐ Emergency Department Patient/Family Experience Improvement  
☐ Ethics  
☐ Institutional Review Board (IRB)  
☐ Lesbian, Gay, Bisexual, and Transgender (LGBT) – Sensitive Care  
☐ Patient Care Assessment  
☐ Patient Education  
☐ Patient and Family Experience Improvement  
☐ Pharmacy Discharge Script Program  
☐ Quality and Safety  
☐ Quality/Performance Improvement  
☐ Surgical Home  
☐ Other (Please describe: ____________________________)  
☒ N/A – the PFAC members do not serve on these – Skip to #30

29. How do members on these hospital-wide committees or projects report back to the PFAC about their work?

__________________________________________________________________________

Continued…
30. The PFAC provided advice or recommendations to the hospital on the following areas mentioned in the Massachusetts law (check all that apply):

- [ ] Institutional Review Boards
- [x] Patient and provider relationships
- [x] Patient education on safety and quality matters
- [x] Quality improvement initiatives
- [ ] N/A – the PFAC did not provide advice or recommendations to the hospital on these areas in FY 2017

31. PFAC members participated in the following activities mentioned in the Massachusetts law (check all that apply):

- [ ] Advisory boards/groups or panels
- [ ] Award committees
- [ ] Co-trainers for clinical and nonclinical staff, in-service programs, and health professional trainees
- [ ] Search committees and in the hiring of new staff
- [ ] Selection of reward and recognition programs
- [x] Standing hospital committees that address quality
- [ ] Task forces
- [ ] N/A – the PFAC members did not participate in any of these activities

32. The hospital shared the following public hospital performance information with the PFAC (check all that apply):

32a. Complaints and serious events

- [ ] Complaints and investigations reported to Department of Public Health (DPH)
- [ ] Healthcare-Associated Infections (National Healthcare Safety Network)
- [ ] Patient complaints to hospital
- [ ] Serious Reportable Events reported to Department of Public Health (DPH)

32b. Quality of care

- [ ] High-risk surgeries (such as aortic valve replacement, pancreatic resection)
- [x] Joint Commission Accreditation Quality Report (such as asthma care, immunization, stroke care)
- [ ] Medicare Hospital Compare (such as complications, readmissions, medical imaging)
- [ ] Maternity care (such as C-sections, high risk deliveries)

32c. Resource use, patient satisfaction, and other

- [ ] Inpatient care management (such as electronically ordering medicine, specially trained doctors for ICU patients)
- [x] Patient experience/satisfaction scores (eg. HCAHPS - Hospital Consumer Assessment of Healthcare Providers and Systems)
- [x] Resource use (such as length of stay, readmissions)
☐ Other (Please describe: __________________________________________________________)

☐ N/A – the hospital did not share performance information with the PFAC – Skip to #35

33. Please explain why the hospital shared only the data you checked in Q 32 above:
   Time constraints and the need to review other data/subjects.
   __________________________________________________________
   __________________________________________________________

34. Please describe how the PFAC was engaged in discussions around these data in #32 above and any resulting quality improvement initiatives:
   __________________________________________________________
   __________________________________________________________

35. The PFAC participated in activities related to the following state or national quality of care initiatives (check all that apply):
   35a. National Patient Safety Hospital Goals
       ☐ Identifying patient safety risks
       ☒ Identifying patients correctly
       ☐ Preventing infection
       ☐ Preventing mistakes in surgery
       ☐ Using medicines safely
       ☐ Using alarms safely
   35b. Prevention and errors
       ☒ Care transitions (e.g., discharge planning, passports, care coordination, and follow up between care settings)
       ☐ Checklists
       ☐ Electronic Health Records –related errors
       ☐ Hand-washing initiatives
       ☐ Human Factors Engineering
       ☐ Fall prevention
       ☐ Team training
       ☐ Safety
   35c. Decision-making and advanced planning
       ☒ End of life planning (e.g., hospice, palliative, advanced directives)
       ☒ Health care proxies
☐ Improving information for patients and families
☐ Informed decision making/informed consent

35d. Other quality initiatives
☐ Disclosure of harm and apology
☐ Integration of behavioral health care
☐ Rapid response teams
☐ Other (Please describe ______________________________________________________)

☐ N/A – the PFAC did not work in quality of care initiatives

36. Were any members of your PFAC engaged in advising on research studies?
   ☐ Yes
   ☒ No – Skip to #40 (Section 6)

37. In what ways are members of your PFAC engaged in advising on research studies? Are they:
   ☐ Educated about the types of research being conducted
   ☐ Involved in study planning and design
   ☐ Involved in conducting and implementing studies
   ☐ Involved in advising on plans to disseminate study findings and to ensure that findings are communicated in understandable, usable ways
   ☐ Involved in policy decisions about how hospital researchers engage with the PFAC (e.g. they work on a policy that says researchers have to include the PFAC in planning and design for every study)

38. How are members of your PFAC approached about advising on research studies?
   ☐ Researchers contact the PFAC
   ☐ Researchers contact individual members, who report back to the PFAC
   ☐ Other (Please describe below in #38a)
   ☒ None of our members are involved in research studies

38a. If other, describe:

________________________________________________________________________
________________________________________________________________________

39. About how many studies have your PFAC members advised on?
   ☐ 1 or 2
   ☒ 3-5
   ☐ More than 5
   ☒ None of our members are involved in research studies
Section 7: PFAC Annual Report

We strongly suggest that all PFAC members approve reports prior to submission.

40. The following individuals approved this report prior to submission (list name and indicate whether staff or patient/family advisor):

   Ann Marie Crafts (PFAC Chair), Allan Marsh (PFAC), Colin Rice (Staff) ________________
   ________________
   __________________________________________________________________________

41. Describe the process by which this PFAC report was completed and approved at your institution (choose the best option).

   ☐ Collaborative process: staff and PFAC members both wrote and/or edited the report
   ☒ Staff wrote report and PFAC members reviewed it
   ☐ Staff wrote report
   ☐ Other (Please describe: __________________________________________________________)

Massachusetts law requires that each hospital’s annual PFAC report be made available to the public upon request. Answer the following questions about the report:

42. We post the report online.
   ☒ Yes, link: https://www.lowellgeneral.org/about-us/lowell-general-hospital-pfac__________________________
   ☐ No

43. We provide a phone number or e-mail address on our website to use for requesting the report.
   ☐ Yes, phone number/e-mail address:
   __________________________________________________________________________
   ☐ No

44. Our hospital has a link on its website to a PFAC page.
   ☐ Yes, link: ______________________________________________________________________
   ☐ No, we don’t have such a section on our website